

Signal from Noise

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THE BULL CASE FOR BUYING COMPANIES WITH MOONSHOT AMBITIONS

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“Our greatest weakness lies in giving up. The most certain way to succeed is always to try just one more time.” — Thomas A. Edison

SpaceX Chief Executive Elon Musk has improbable goals. At his company’s first quarterly earnings, he said the first orbital data centers could launch as soon as next year. He expects the company to hit \$1 trillion in annual revenue by the end of the decade, quicker than the 2031 previously expected.

For Tesla, too, his goals are grandiose. He has been focused on Cybercab, a car that doesn’t have steering wheels or pedals, and humanoid robots, with both products expected to be sold to the public by the end of next year. Electric cars are no longer the focus.

When his promises have a history of being broken, it’s hard to buy into these wild, futuristic targets.

Yet at the same time, there is a case to be made for why his moonshot ambitions are the very reason why buying shares of SpaceX and Tesla could pay off handsomely, not despite them. An analysis of five companies’ S-1 filings show that with moonshot bets, investors don’t need all of them to pan out — just one is enough to turn a company into a profit-generating machine. And because of that investors can typically overlook any delays to the projected timeline or any flaws in the business model. The thesis applies to not just SpaceX and Tesla but also OpenAI and Anthropic, which will likely be unprofitable when they go public, and also the onslaught of companies that will likely come to the market as AI adoption increases.

No group understands that principle better than retail investors, which have allowed Musk to gather a cult-like following in recent years. Even though the enthusiasm has tempered some for Tesla, SpaceX \$SPCX has not logged a single day of net selling from individual investors, according to Vanda Research data through Aug. 5. In a way, “dumb money” is behaving like “smart money,” such as venture capital investors, who are comfortable with tying up their money for years because of the promise of high growth potential.

Here's how moonshot ambitions have played out for other top-performers (not ranked):

Google-parent Alphabet \$GOOG:

Alphabet's main business model hasn't changed since it first went public in 2004. It makes a majority of its revenue through advertising, but its willingness to take risks has allowed it to find new revenue streams — which it hadn't previously expected.

In its S-1 filing, it said, “In 2004, we expect to spend substantial amounts to purchase or lease data centers and equipment and to upgrade our technology and network infrastructure to handle increased traffic on our web sites and to roll out new products and services.”

That was the secret sauce that let Google outpace search competitors Microsoft and Yahoo and would later power its expansion into the cloud, where instead of saving files or running programs on your own computer's hard drive, you store and access them over the internet. Google Drive is just a part of daily life now for many of us, but back then, it wasn't a thing. In fact, it wasn't until 2006 that Amazon Web Services launched the first version of commercial cloud storage and Google Drive didn't come on the scene till 2012.

Google Cloud primarily generates consumption-based fees and subscriptions for infrastructure, platform, and other services, and its AI-optimized infrastructure runs on its cloud. In 2025, cloud revenue grew to \$58.705 billion, representing about 15% of its total revenue, and up 77% from 2023. In 2003, Google generated roughly 95% of its net revenue from advertisers.

The proliferation of AI has driven this revenue diversification, with Google offering Gemini Enterprise and Gemini for Google Workspace. Google also offers a range of AI accelerators, including our custom TPUs and specialized GPUs, as well as AI-optimized storage offerings, and efficient AI Software.

But arguably the most important reason why Google has continued to thrive for decades is because it never hesitated to place major bets on promising new opportunities. And they made that abundantly clear in the S-1 filing. Two quotes stood out to me:

- “We will not shy away from high-risk, high-reward projects because of short term earnings pressure. Some of our past bets have gone extraordinarily well, and others have not. Because we recognize the pursuit of such projects as the key to our long term success, we will continue to seek them out. For example, we would fund projects that have a 10% chance of earning a billion dollars over the long term. Do not be surprised if we place smaller bets in areas that seem very speculative or even strange. As the ratio of reward to risk increases, we will accept projects further outside our normal areas, especially when the initial investment is small.”
- “Most risky projects fizzle, often teaching us something. Others succeed and become attractive businesses.”

Even Google’s early investments in AI started out as moonshots, according to its 2025 annual earnings report. True to its principle from the very start, Google hasn’t turned away from risky projects. Waymo is now providing fully autonomous, paid ride-hailing services to customers in some cities. It also has Isomorphic Labs that’s reimagining the drug discovery process and experimenting with quantum computing.

“Many companies get comfortable doing what they have always done, making only incremental changes,” the annual report said. “This incrementalism leads to irrelevance over time, especially in technology, where change tends to be revolutionary, not evolutionary.”

Shares are up 16,711% since the opening price, compared to 972% for the S&P 500 over the same period.

Meta Platforms (Facebook) \$META:

In 2012, Facebook wasn't generating any meaningful revenue from ads on mobile products, and executives knew that if users switched to mobile over personal computers, then it could negatively impact revenue and financial results.

But it devoted its time and resources toward fixing that shortcoming.

From the S-1 filing: "We are devoting substantial resources to developing engaging mobile products and experiences for a wide range of platforms, including smartphones and feature phones. In addition, we are working across the mobile industry with operators, hardware manufacturers, operating system providers, and developers to improve the Facebook experience on mobile devices and make Facebook available to more people around the world. We believe that mobile usage is critical to maintaining user growth and engagement over the long term."

It worked out well because fast forward to 20 years later, a substantial amount of Meta's daily active people access its family products—Facebook, Instagram, Messenger, and/or WhatsApp—on mobile devices. That's important to know because it generates a majority of its revenue from selling advertising placement on its family of apps to marketers. In 2025, it earned \$198.759 billion from its family of apps, where 98% of it was from advertising.

Meta's propensity to adapt is a reason to be bullish on its stock despite those funky few years where it wouldn't give up on the Metaverse, which by the way, lives on in some way in its Reality Labs segment. Investments into Reality labs are directed toward "long-term, cutting edge research and development for products that are not on the market today and may only be fully realized in the next decade."

One of the cool products includes Meta Ray-Ban Display, which combines AI glasses with an integrated display built into the lens. It comes with the Meta Neural Band, which is a wrist-worn wearable device that uses electromyography to let people control their AI glasses using neuromuscular signals. Very sci-fi! Meta also offers VR headsets like Meta Quest.

Though Reality Labs represents 18% of Meta's total costs and expenses only to represent 1.1% of Meta's annual revenue, it's still an important segment for the company to focus on because it's part of its long-term initiative to help build the next computing platform.

"We are investing now because we believe this will become the next computing platform and will unlock monetization opportunities for businesses, developers, and creators, including around advertising, hardware, and digital goods," according to its 2025 annual report.

Shares are up 1,472% since the opening price, compared to 667% for the S&P 500 over the same period.

Amazon.com \$AMZN:

Amazon's the most obvious example of a company that understood the value of moonshot ambitions. When it first went public in 1997, it called itself the "Earth's Biggest Bookstore" online.

Back then, it was quite revolutionary to have a virtual shopping basket where you could add and subtract books from just like a physical bookstore. Amazon's S-1 filing made the case for why it was focusing on books: "The worldwide book industry is large, growing and relatively fragmented. According to Euromonitor, U.S. book sales were estimated to be approximately \$26 billion in 1996 and are expected to grow to approximately \$30 billion in 2000, while worldwide book sales were estimated at approximately \$82 billion in 1996 and are expected to grow to approximately \$90 billion in 2000."

Compounded quarterly sales growth exceeded 100% from the first quarter of 1996 through the first quarter of 1997 for Amazon, which it considered to not be a sustainable growth rate. That's funny to learn about now considering its future expansion into selling everything, Prime, Amazon Web Services, devices, and more.

Like Google Cloud, AWS is being turbocharged by AI. The AWS segment consists of amounts earned from global sales of compute, storage, database, and other services for start-ups, enterprises, government agencies, and academic institutions. Sales

there increased 20% in 2025 to \$128.725 billion, compared to the prior year, and it represents 18% of total revenue. Profit numbers are much more eye-popping: In 2025, AWS was responsible for 57% for the total operating income.

Like Alphabet and Meta, Amazon has learned the value in investing in initiatives that negatively impact short-term free cash flow, such as AI and machine learning, to support long-term growth. It recently increased its capital expenditures forecast for the year to \$220 billion.

It also has other initiatives including the development of a satellite network for global broadband service and autonomous vehicles for ride-hailing services.

Shares are up 366,153% since the opening price, compared to 1,464% for the S&P 500 over the same period.

Netflix \$NFLX:

In 2002, it was quite futuristic to get DVDs in the mail. When Netflix went public, it said that, “We have a limited operating history and history of net losses, and we anticipate that we will experience net losses for the foreseeable future.” That’s very akin to the language used in SpaceX’s S-1 filing: “We have a history of net losses and may not achieve profitability in the future.”

No part of Netflix expected streaming, which launched in 2007, five years post-IPO, and the DVD-by-mail service the whole prospectus described was fully shut down in 2023, ending a service that was once Netflix's original moneymaker with more than 16 million subscribers around 2011.

But more than streaming, what has been a boom for Netflix is its expansion into original content, which it obviously didn’t expect in its S-1 filing. In 2013, spending roughly \$100 million on House of Cards was a moonshot, but it eventually became a big part of the company.

It has spent over \$135 billion in films and television over the past decade, allowing it to become one of the largest content producers on earth. In recent years, it has pushed into live and sports programming — an expanded NFL slate, WWE, MLB,

and the 2027 FIFA Women's World Cup, with live now just over 5% of content spend.

In 2022, Netflix launched an ad tier after years of boasting itself to be ad-free. Now around 60% of new sign-ups choose Netflix's ad-supported plan.

Shares are up 69,382% since the opening price, compared to 1,025% for the S&P 500 over the same period.

Uber \$UBER:

Uber had one of the most interesting business trajectories. Its S-1 in 2019 focused on the moonshot ambitions of self-driving and flying cars. It believed developing autonomous vehicles technologies had “the long-term potential to provide safer and more efficient rides and deliveries to consumers, as well as lower prices.” In 2018, it incurred about \$450 million of research and development expenses for its ATG and other technology programs initiatives, about a third of its total R&D expense back then.

But within 18 months of the IPO, Uber divested essentially all of the futuristic bets the S-1 spotlighted, refocusing on rides and delivery with human drivers.

In 2020 it sold ATG (autonomous vehicles) to Aurora, Elevate (flying taxis) to Joby Aviation, and Jump (e-bikes and scooters) to Lime.

One could argue that pivot away from moonshot ambition cost Uber.

Recently, it has tried to re-enter the space it long gave up on, competing once more with Google's Waymo, Tesla, Amazon's subsidiary Zoox, but its share price has suffered. Despite the risks of failures, it hasn't been deterred.

“We believe that autonomous vehicle technologies may have the ability to meaningfully impact the industries in which we compete and that autonomous vehicles present substantial opportunities,” according to its most recent annual report. Its AV partner network now exceeds 30 companies, including the likes of Waymo, Aurora, Avride, and others.

Maybe this time, Uber will stick with it.

Shares are up 66% since the opening price, compared to 201% for the S&P 500 over the same period.

Conclusion

Taking risks in untested ideas is scary, but the companies that stuck to their moonshot ambitions have benefited from their risk appetite. Those that didn't have the stamina to stick with risky projects saw their shares suffer. So arguably, the takeaway here is that you should buy companies that are willing to take risks and adapt and evolve, rather than buying the ones that want to stick to doing one type of thing. In those cases, it doesn't matter if a company has 30 different moonshot ideas being thrown around because all it needs is just one of them to pay off.

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